

Human Resource Management In 21st Century

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Human Resource

• Human Resource refer to the individuals or personnel or workforce within an organisation responsible for performing the tasks given to them for the purpose of achievement of goals and objectives of the organisation



Human Resource Management

- O As a Process
- As a Technique
- As an Approach



Functions:

Acquisition

Human Resource Planning Job Analysis/ Design

Training & Development

Motivation & Welfare

Challenges / Issues

- Powerful changes in global economy have reshaped the whole strategies of HRM.
- Due to the dynamic environment, the relationship of employee-employer is also being reshaped and has made the organization change the way how to manage and motivate the employees.



Professional Enrichment

- Professional development is concerned with providing employees opportunities to enhance their knowledge & Skills.
- Benefits for Employees
- Benefits for Organization



Globalization

- Fiercely Competitive Environment
- Increased Need Of Knowledge Workers



Knowledge Based Economy

- Need to diversify the HRM strategies due to the knowledge-based economy and compete with the today's competitors and achieve competitive advantage.
- In knowledge-based economy, the focus is on both the effectiveness and efficiency.



Diversity

- Gender
- Social Background
- Education etc.
- Although on one hand diversity creates big problem but in the long run, the survival & performance of the organization is flourished.

Diversity: the art of thinking independently together.

Ethics

- New Work Ethics
- Increased Emphasis On Individuals
- Redesigning Job
- Performance Appraisal
- Intrinsic Motivators



Technology

- Technology Developments
- Computerization
- Automation
- Training & Re-training employees has become need of hour.

The science of today is the technology of tomorrow.

Edward Teller

Environment

Politico-Legal

Socio-Cultural

Environment

Economic

Technological

Psycho-Social System

 Apart from embracing technological changes, the organizations have to take into account changing psychological (Behavioral) needs of employees.

• Effective participation a must.

• "Democratic Humanistic" approach.

Training & Development

- Skilled workers are the key to smooth functioning of organization.
- Training
- Acc. To GE Self Development Best
- Anticipate future changes

An organization's ability to

LEARN, and translate that learning into ACTION rapidly is the ultimate

COMPETITIVE ADVANTAGE.

Human Resource Practices In 21st Century

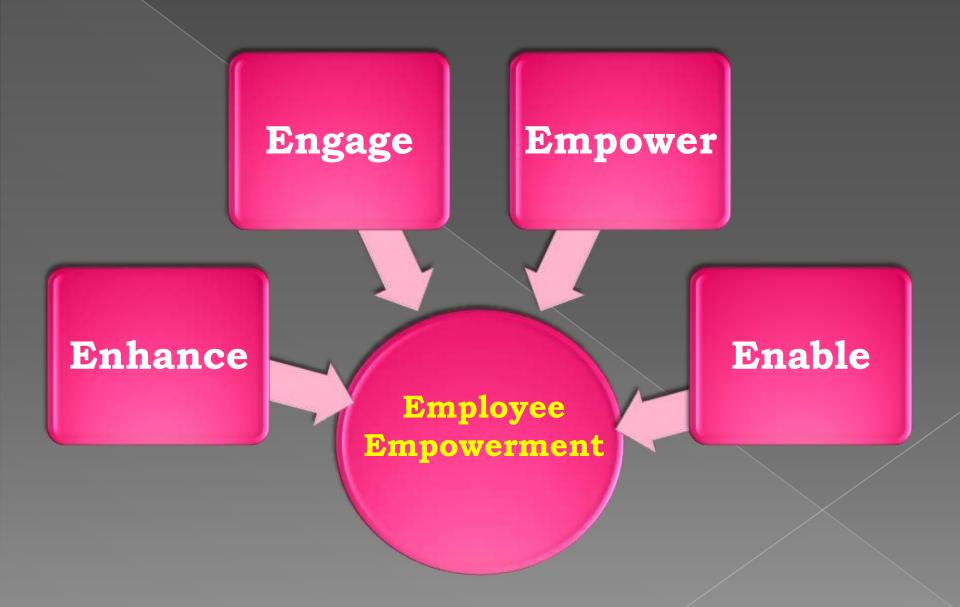
Organizational Learning

- Argyris Defines Organizational Learning As The Process Of "Detection And Correction Of Errors."
- Organizations' Learning Process
 Consists Of Four Major Steps:
- **1. Knowledge Acquisition**
- 2. Knowledge Sharing
- **⊙** 3. Knowledge Interpretation
- **4. Knowledge Implementation**

Employee Empowerment

- Enabling the employees to openly share suggestions and ideas about their work and the organization as a whole.
- Empowered employees are committed, loyal and conscientious.
- Strong ambassadors of their organizations.
- Process:
- Open mindness
- Foster open communication
- Reward self-improvement
- Clearly defined roles
- Fixed accountability

4 E's of Employee Empowerment



Strategic HRM

- Its includes following strategic roles:
- 1. Human Capital Developer
- 2. Functional Expert
- 3. Strategic Partner
- 4. HR Leader
- 5. Employee Advocate

Identify Sources of Competitive Advantage Identify HRM Scanning the Strategies Environment SHRM Process **Implementing** Monitor and HR strategies Evaluation

The Harvard Framework

○ It advocates that for facing the challenges of HR, it is imperative for the organization to develop a viewpoint of how they wish to see employees involved in & developed by the enterprise".

Total Quality Management

- Introduced by Armand Feigenbaum
- It integrates Quality Development, Quality
 Maintenance & Quality Improvement.
- Continuous process of improvement in effectiveness & efficiency of all elements of organization.
- Commitment by each & every one in the organization to improve quality.



Counseling

- Counseling is the interaction between two individuals.
- According to Patterson "counseling is the process involving interpersonal relationships between two persons the counselor helping the other person".
- In 21st century counseling practice is the useful option for organizations for training their employees.

